

Appendix

Present directorships:

- Chip Eng Seng Corporation Ltd.
- CES Engineering & Construction Pte. Ltd.
- Chip Eng Seng Contractors (1988) Pte Ltd
- CES-Precast Pte. Ltd.
- CES_SDC Pte Ltd
- CES_Salcon Pte. Ltd.
- CES_InnovFab Pte. Ltd.
- CES Eco Solutions Pte. Ltd.
- Chip Eng Seng Construction Pte. Ltd.
- CES_Lodge Pte. Ltd.
- CES Building and Construction Pte. Ltd.
- Interel Pte. Ltd.

Present principal commitments:

- Executive Committee and Council member, Workplace Safety & Health Council (WSHC)
- Chairman, WSHC Construction and Landscape Industry Committee
- Member, Mindef External Review Panel for SAF Safety
- Vice-Chairman, Christian National Evangelistic Commission
- Co-Chairman, Hock Lian Seng Pte Ltd and CES_SDC Joint Venture
- Chairman, Sinohydro Pte Ltd and CES_SDC Joint Venture

Past directorships (for the past 5 years):

- Sembcorp Architects & Engineers Pte. Ltd.
- Sembcorp Specialised Construction Pte. Ltd.
- Precast Concrete Builders Pte. Ltd.
- SDC International Pte. Ltd.
- SDC Prefab Modular Installation Specialist Pte. Ltd.

Past principal commitments (for the past 5 years):

Chairman, Sembcorp Lodge Pte Ltd 2014 to 2022
Chairman, SDCI (Myanmar) Pte Ltd 2014 to 2022
Chairman, SDCI (Bangladesh) Pte Ltd 2015 to 2022